

APPROPRIATION SUMMARY

The 2006-07 final budget includes appropriation of \$3,333,444,080, an increase of \$240,250,061 or 7.77% over the 2005-06 restated final budget. The restatement is a result of creating the new Economic Development Agency and listing it separately from the Admin/Exec Group as previous listed. The schedule below lists appropriation, however, it does not include operating transfers, which is a mechanism for providing financing from one fund to another within the county.

	Restated Final 2004-05	Restated Final 2005-06	Final 2006-07	Change Between 2005-06 & 2006-07	Percentage Change
Countywide Operations					
Admin/Exec Group	371,338,230	410,300,619	462,158,163	51,857,544	12.64%
Contingencies	109,326,898	96,967,709	59,124,138	(37,843,571)	(39.03%)
Financial Administration	6,000,000	6,916,414	6,916,414	-	0.00%
Debt Service	22,537,293	21,737,293	21,137,293	(600,000)	(2.76%)
Economic Development Agency	-	4,039,579	7,884,668	3,845,089	95.19%
Fiscal Group	43,771,521	48,171,697	55,579,783	7,408,086	15.38%
Human Services	805,513,063	852,267,789	837,760,168	(14,507,621)	(1.70%)
Law & Justice Group	478,356,085	541,669,462	607,264,840	65,595,378	12.11%
Public and Support Services Group	76,275,550	85,073,955	99,187,047	14,113,092	16.59%
Total General Fund	1,913,118,640	2,067,144,517	2,157,012,514	89,867,997	4.35%
Restricted Financing Funds	64,934,332	86,248,868	51,218,711	(35,030,157)	(40.62%)
Capital Project Funds	55,021,644	135,480,527	187,965,212	52,484,685	38.74%
Special Revenue Funds	366,955,900	361,730,983	419,583,558	57,852,575	15.99%
Subtotal	2,400,030,516	2,650,604,895	2,815,779,995	165,175,100	6.23%
Enterprise Funds					
Arrowhead Regional Medical Ctr	288,702,713	316,080,391	340,079,901	23,999,510	7.59%
Medical Center Lease Payment	53,385,776	53,508,961	54,023,686	514,725	0.96%
County Museum Store	151,541	141,677	102,316	(39,361)	(27.78%)
Regional Parks Snackbars	67,603	73,245	74,336	1,091	1.49%
Regional Parks Camp Bluff Lake	292,594	257,536	222,466	(35,070)	(13.62%)
Solid Waste Management	98,049,999	72,527,314	123,161,380	50,634,066	69.81%
Subtotal	440,650,226	442,589,124	517,664,085	75,074,961	16.96%
Total Countywide Funds	2,840,680,742	3,093,194,019	3,333,444,080	240,250,061	7.77%

Countywide Operations

Countywide operations show an increase in appropriation of \$89,867,997. The most significant increases are in Administrative/Executive Group and the Law & Justice Group. The most significant decreases are in Contingencies and Human Services. Each group is discussed below.

The **Administrative/Executive Group** shows a net increase of \$51.8 million. The Behavioral Health budget unit represents \$38.7 million of this increase mainly due to \$30.6 million in cost increases associated with implementation of the Mental Health Service Act (MHSA) programs. Additionally, the California Children's Services budget unit increased \$3.6 million for which represents a combination of staffing cost increases due to state mandated ratios and a cost shift for administrative services from the Public Health budget unit to the California Children's Services budget unit.



Contingencies are decreased a total of \$37.8 million primarily due to a \$53.7 million decrease in contingencies for uncertainties which was used to finance 2005-06 mid year board items as well as numerous 2006-07 policy items submitted by departments. This decrease was offset by a \$20.0 million increase in contingencies for future space needs as the County plans for the financing of future growth.

Debt Service decreased a net \$0.6 million primarily due to the elimination of a one-time policy item in 2005-06 that funded the early repayment of \$1.0 million in outstanding Certificates of Participation and the addition of \$0.3 million in variable rate savings from 2005-06 that the Board redirected in a new policy item to pay a portion of the County's 2006-07 outstanding variable rate debt.

The **Economic Development Agency** shows an increase of \$3.8 million resulting from the approval by the Board of Supervisors of several policy items designed to enhance economic development programs within the County. The Economic Development Agency continues to evolve and expand after its creation last year.

Within the **Fiscal Group**, all budget units experienced an increase. The total increase is \$7.4 million, of which the most significant increase is reflected in the Assessor's budget unit. In addition to the \$1.2 million increase due to costs associated with performing the mandated functions of this office, the Assessor's budget unit received an additional \$1.9 million in local funding to support several policy items and also received restoration of \$0.6 million for business process improvement to their imaging system. The Auditor/Controller-Recorder increased \$2.0 million due in part to improving the Financial Accounting System, monitoring user satisfaction surveys and providing additional training. The Treasurer-Tax Collector's budget unit increased \$1.6 million mostly as a result of adding a Tax Collector satellite office in Victorville.

The **Human Services** decreased a net of \$14.5 million. The caseload driven CalWORKs-All Other Families and CalWORKs-Two Parent Families decreased \$21.4 million and \$2.2 million, respectively. These decreases are due to a sharp decrease in caseload as a result of CalWORKs time limits and a healthy local economy. Additionally, Foster Care decreased \$7.0 million due to cases moving from the Foster Care program to other programs.

These decreases are offset by increases of \$10.8 million in the administrative claim due to MOU, retirement, workers comp and other services and supplies and increases of \$3.6 million in Aid to Adoptive Children due to caseload increases.

The **Law and Justice Group** increased by a net \$65.6 million. The Sheriff, Probation, District Attorney and Public Defender budget units all had increases in the costs to maintain current services. Beyond these factors, the Sheriff Department increased appropriation due to enhancing the coroner's division, city contracts, court security, the purchase of tasers and a replacement bus, new patrol deputies for unincorporated areas and the expansion of the Adelanto Detention Center. Additionally, increases in the Sheriff budget resulted from the newly established Immigration and Customs Enforcement Unit at West Valley Detention Center and a San Manuel patrol contract. The Probation budget unit increased appropriation as a result of further expansion of the High Desert Juvenile Detention and Assessment Center and mandated costs associated with the implementation of evidence-based treatments in the juvenile halls and probation-operated treatment facilities. Furthermore, Probation received funding for a Mentality Impaired Offender Unit. Other factors for the District Attorney's increase were due to an increase in support staff, Special Units Management staff, Victims Services staff and the funding of the Identity Theft Unit and the Lifer Prison Parole Unit. For the Public Defender's, additional increases resulted from a mid-year item that added ten positions and the approval of several policy items which added a total of fourteen more positions.

The **Public and Support Service Group** shows a net increase of \$14.1 million attributed mainly to the increases in three budget units. The Registrar of Voters budget unit increased \$5.4 million which represents a combination of decreases resulting from a two-election cycle in 2005-06 to a one-election cycle in 2006-07 offset by increases of \$8.1 million in Help America Vote Act (HAVA) one-time funds available from the State to assist the County with its conversion to touch screen electronic voting with Voter Verified Paper Audit Trail functionality. The Facilities Management budget unit received an increase of \$1.8 million for additional staff and funding for minor capital improvement projects that will be handled by the department. Lastly, Land Use Services' Building and Safety



budget unit increased \$1.2 million due to on-going workload increases related to the improving economy and the continued increase in construction.

Restricted Financing Funds

Restricted Financing Funds consist of two restricted financing sources – Prop 172 and Realignment. Prop 172 revenue assists in financing the Sheriff, District Attorney, and Probation departments. Realignment assists in financing mental health, social services and health programs within the County.

Of the total \$51.2 million in these restricted financing funds, the Realignment portion is \$35.8 million and the Prop 172 portion is \$15.4 million. Appropriation decreased from the prior year by \$35.0 million, which consisted of a \$32.4 million decrease in Realignment and a \$2.6 million decrease in Prop 172. For more details regarding restricted financing, refer to the General Fund Financing section of this budget book.

Capital Project Funds

Capital Project Funds appropriation increased by \$52,484,685 from the prior year amount.

Of the \$188.0 million total appropriation for all capital projects budgeted for 2006-07, \$60.4 million was budgeted for new projects and \$127.6 million was budgeted as carry-over projects. For more details regarding capital project funds, refer to the capital improvement program section of this budget book.

Special Revenue Funds

Special Revenue Funds increased \$57,852,575 overall.

Significant increases in appropriation in special revenue funds include:

- \$56.0 million in various Transportation funds, of which the significant increases include \$41.3 million in the operations fund, \$8.2 million in the newly created development mitigation plan funds, and \$3.2 million in the Measure I funds. These appropriations will be used for various roadwork projects, which include overlays, rehabilitation, storm drainage improvement, and the development of mitigation plans for future construction.
- \$3.9 million expansion in the Regional Parks County Trail System due to planned construction of Phase One of the Santa Ana River Trail.
- \$3.3 million growth in the Special Aviation funds as a result of new capital improvement projects scheduled at the county airports for 2006-07.
- \$3.1 million in the Auditor/Controller-Recorder's Systems Development fund as a result of continued increases in the recordings of legal documents.
- \$3.0 million in the County Library budget unit for a new facility, an additional joint use project, increases in the book budget, and an approved business process improvement to shift from barcode technology to radio frequency identification.
- \$2.4 million in the newly created Southwest Border Prosecution Initiative fund for law and justice related activities. This funding was previously held in a reserve and is now allocated in a special revenue fund.



Significant decreases in appropriation in special revenue funds include:

- \$4.8 million reduction in Probation's Juvenile Justice Grant program due to a change in the timing of funding received from the state. Previously, allocations were provided in advance of the expenditures and held in contingencies by the county.
- \$3.4 million in various Sheriff's special projects funds, of which \$1.8 million is in the COPSMORE grant fund which was scheduled to end in December 2005, however, an extension was approved through December 2006; and \$1.5 million decrease in the Aviation special project fund due to the reimbursement from this fund for a purchase of a new helicopter in the Sheriff's general fund.
- \$3.2 million cutback in Workforce Development primarily due to impacts of specialty grants expiring at the end of 2005-06 and an anticipated 10% cut in Workforce Investment Act (WIA) grant allocations.

Enterprise Funds

Of the six enterprise funds listed in the appropriation summary, Arrowhead Regional Medical Center and Solid Waste Management had the most significant changes.

The increase in Arrowhead Regional Medical Center (ARMC) reflects increased costs in workers compensation, retirement costs, salary and benefits costs due to labor negotiations, the addition of 192.4 positions to comply with required staffing ratio in nursing care services, and to convert contracted services to full-time employees. In addition, services and supplies increased related to information technology enhancement, inflationary costs, and professional services due to volume increases.

Solid Waste Management appropriation increased by \$50.6 million, including \$42.1 million for several new landfill expansions and environmental projects funded with the proceeds from the sale of the surplus property north of the Milliken Landfill, \$4.3 million for closure projects funded from the Financial Assurance Fund, and costs to dispose of additional waste brought to the landfills and transfer stations for \$4.2 million.

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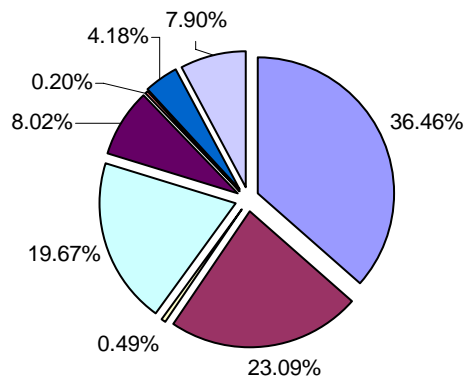
The appropriation summary charts presented on the following pages include expenditures and other financing uses such as operating transfers for all appropriated funds. Operating transfers represent financing provided from one fund to another within the county. The figures presented on the appropriation by category chart are subtotaled prior to the operating transfers out line. The appropriation categories reflected in the subtotal are the same as presented on page 1 of this budget summary. Additionally, there is a chart to reflect appropriation by group/agency and a chart for appropriation by fund type.



APPROPRIATION SUMMARY BY CATEGORY

	Fiscal Year 2004-05 Adopted Budget	Fiscal Year 2005-06 Adopted Budget	Fiscal Year 2006-07 Adopted Budget
Appropriation			
Salaries & Benefits	1,095,464,971	1,205,940,954	1,325,064,404
Services & Supplies	718,564,896	716,139,815	839,099,986
Central Computer Charges	12,821,359	14,971,328	17,848,675
Other Charges	670,659,672	727,264,460	715,060,056
Capital Assets / Equipment	141,352,517	213,270,176	291,507,915
Expenditure Transfer & Reimbursements	(9,183,951)	(10,601,679)	(7,096,920)
Contingencies and Reserves	211,001,278	226,208,965	151,959,964
Subtotal	2,840,680,742	3,093,194,019	3,333,444,080
Operating Transfers Out	163,430,844	197,904,137	287,057,017
Total	3,004,111,586	3,291,098,156	3,620,501,097
Budgeted Staffing	16,510.8	17,128.5	17,601.2

**Total Appropriation By Category
Fiscal Year 2006-07**



- Salaries & Benefits
- Services & Supplies
- Central Computer Charges
- Other Charges
- Capital Assets / Equipment
- Expenditure Transfer & Reimbursements
- Contingencies and Reserves
- Operating Transfers Out



Changes by appropriation category for all appropriated funds include:

- Salaries and Benefits are increasing by approximately \$119.1 million or 9.8%. This represents increased costs as a result of negotiated labor agreements, required retirement contributions, and the addition of 472.7 positions. Of significance, the Department of Behavioral Health added positions as a result of increased funding under the Mental Health Services Act (MHSA); the Sheriff-Coroner added additional staffing for the Adelanto Detention Center, the Coroner's Office, unincorporated patrol, and city service contracts; and Arrowhead Regional Medical Center added positions to comply with the required staffing ratio in nursing care services and to convert contract positions to full-time employees. Refer to the "Budgeted Staffing Summary" on pages 14 through 20 for further detail regarding staffing changes by department.
- Services and Supplies are increasing by approximately \$122.9 million or 17.2%. Significant increases include \$39.4 million in various transportation funds for roadwork projects, which include overlays, rehabilitation, storm drainage improvement, and the development of mitigation plans for future construction; \$28.8 million for the Department of Behavioral Health to implement MHSA programs; and \$10.3 million for Solid Waste Management for several new landfill expansions and environmental projects.
- Central Computer charges are increasing by \$2.9 million or 1.9%. This is the result of 2005-06 mid-year rate increases and 2006-07 rate adjustments to account for licensing and lease agreements, infrastructure upgrades, and increased central processing unit (CPU) usage.
- Other charges are decreasing by \$12.2 million or 1.6%. This appropriation unit includes public assistance payments, contributions to other agencies, debt service payments, and interest expense. The most notable change is a \$26.9 million decrease in public assistance with a \$11.3 million offsetting increase in contributions to other agencies in the Capital Improvement Program for community enhancement projects.
- Capital Assets/Equipment is increasing by \$78.2 million or 36.7% and includes all capital projects, land acquisition, vehicle, and equipment purchases and lease/purchases. Significant changes include an additional \$41.2 million for various projects in the Capital Improvement Program outlined in that section of this budget book; \$22.2 million for Solid Waste Management – Site Enhancement, Expansion, and Acquisition for new capital landfill and construction projects; and \$8.4 million for Airport capital projects.
- Expenditure Transfer & Reimbursements are decreasing by (\$3.5) million or 33.0%. Transfers are the movement of resources from one fund to another for payment of services received and reimbursements are the amount received as a repayment for the services provided on behalf of another governmental unit or department. Reimbursements are considered a financing source.
- Contingencies and Reserves are decreasing by a total of \$74.2 million or 32.8%. Significant decreases include \$40.6 million in General Fund contingencies, of which, \$53.7 million decreased in contingencies for uncertainties used to finance 2005-06 mid year board items as well as numerous 2006-07 policy items submitted by departments and \$20.0 million was increased in contingencies for future space needs as the County plans for the financing of future growth. Additionally, decreases are reflected in the restricted general funds of Realignment and Prop. 172. These decreases are \$32.4 million and \$2.6 million, respectively.
- Operating Transfers Out is a method of providing financing from one fund to another for the implementation of a project or program, and is increasing by \$89.2 million or 45.0%. Significant increases include \$44.3 million from the general fund to finance Capital Improvement Projects, County Fire Department programs, Transportation Department programs, Office on Aging programs, and to backfill the loss of state grant revenue for the Assessor's Office; and \$27.9 million from Proposition 63 funds for MHSA programs.

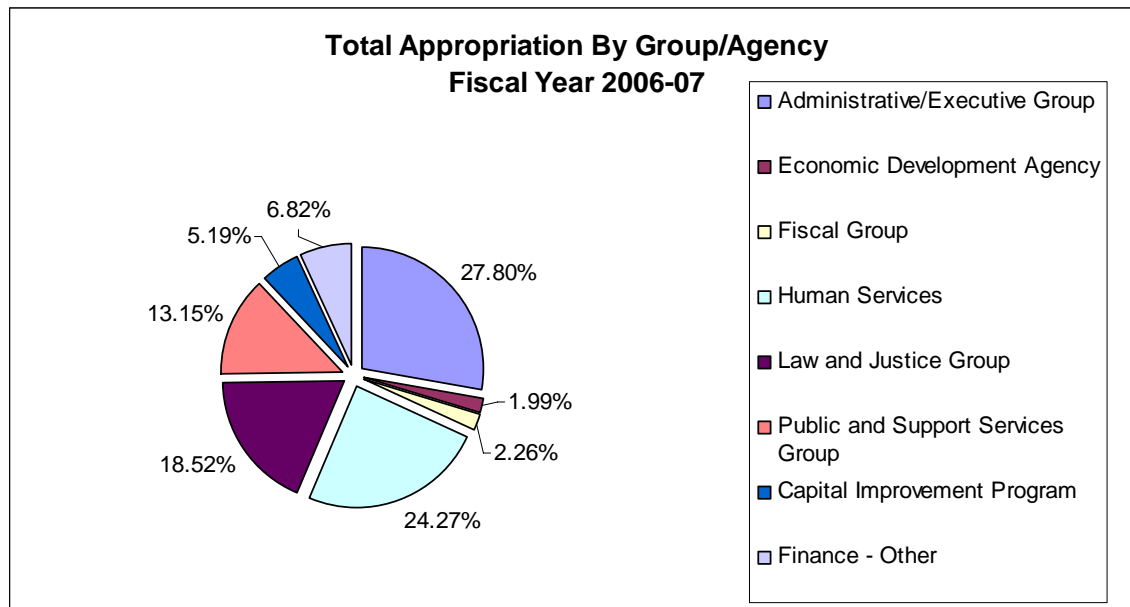


APPROPRIATION SUMMARY BY GROUP/AGENCY

	Fiscal Year 2004-05 Adopted Budget	Fiscal Year 2005-06 Adopted Budget	Fiscal Year 2006-07 Adopted Budget
Administrative/Executive Group	825,379,560	894,288,168	1,006,460,701
Economic Development Agency	74,128,555	74,023,010	72,158,589
Fiscal Group	65,110,632	71,723,990	81,705,339
Human Services	853,672,142	901,936,598	878,654,528
Law and Justice Group	541,264,115	611,331,930	670,404,702
Public and Support Services Group	367,523,101	332,915,892	476,161,994
Capital Improvement Program	55,021,644	138,855,027	187,965,212
Finance - Other	222,011,837	266,023,541	246,990,032
Total	3,004,111,586	3,291,098,156	3,620,501,097
Budgeted Staffing	16,510.8	17,128.5	17,601.2

Note: The Administrative/Executive Group also includes the Health-related departments.

The above chart lists appropriation by group / agency. The Finance – Other group includes budget units that are predominately Countywide in nature, have no budgeted staffing associated with them, or exist for proper budgetary accounting purposes. Included in this group are contingencies, financial administration, the restricted funds of Realignment and Prop. 172, and some special revenue funds that only appropriate operating transfers out.



The matrix below lists the group / agency as depicted in the organizational chart of the county. For each group / agency listed, the various fund types utilized are checked.

Group / Agency	General Fund	Special Revenue Funds	Capital Projects Funds	Enterprise Funds	Internal Service Funds
Administrative/Executive Group	X	X		X	X
Economic Development Agency	X	X			
Fiscal Group	X	X			X
Human Services	X	X			
Law and Justice Group	X	X			
Public and Support Services Group	X	X		X	X
Capital Improvement Program			X		
Finance - Other	X	X			

FUND DESCRIPTIONS

Governmental Fund Types

General Fund: The General Fund is used to account for resources traditionally associated with government, which are not required legally or by sound financial management to be accounted for in another fund. The General fund is the County's primary operating fund.

Special Revenue Funds: Special Revenue Funds account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes (other than for major capital projects).

Capital Project Funds: Capital Project Funds account for financial resources designated for the acquisition or construction of major capital facilities other than those financed by Enterprise and Internal Service Funds.

Proprietary Fund Types

Enterprise Funds: Enterprise Funds account for operations that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.

Internal Service Funds: Internal Service Funds account for the financing of goods or services provided by one department or agency to other departments or agencies of the governmental unit on a cost reimbursement basis.

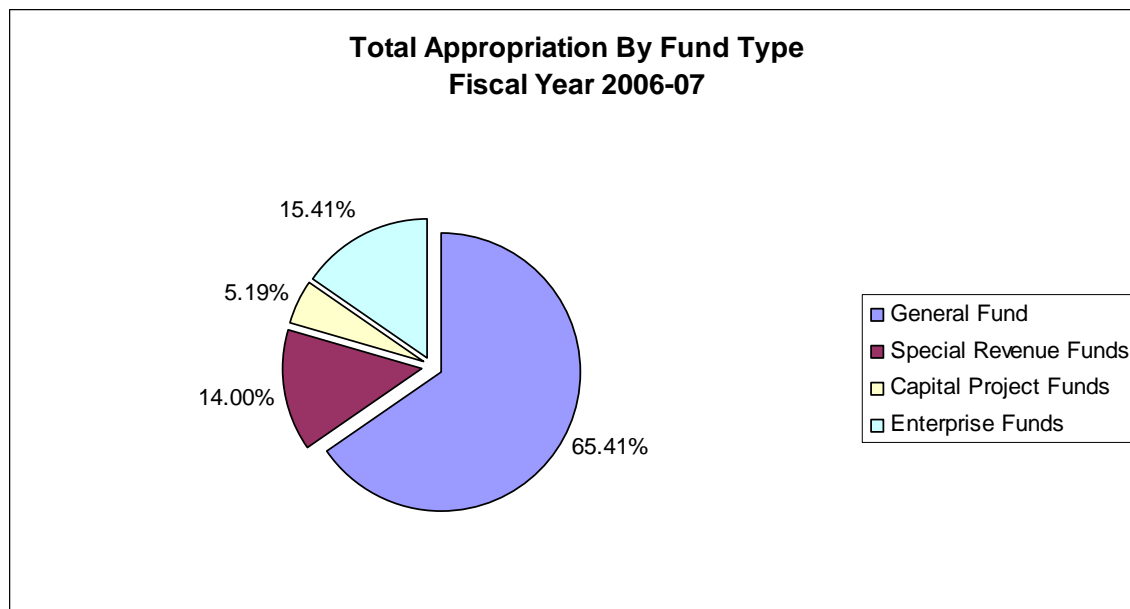
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All funds, except Internal Service Funds, are appropriated. Internal Service Funds have budgets for management purposes only.



APPROPRIATION SUMMARY BY FUND TYPE

	Fiscal Year 2004-05 Adopted Budget	Fiscal Year 2005-06 Adopted Budget	Fiscal Year 2006-07 Adopted Budget
General Fund	2,051,276,116	2,270,973,964	2,368,052,914
Special Revenue Funds	416,629,329	412,223,408	506,727,262
Capital Project Funds	55,021,644	138,855,027	187,965,212
Enterprise Funds	481,184,497	469,045,757	557,755,709
Total	3,004,111,586	3,291,098,156	3,620,501,097
Budgeted Staffing	16,510.8	17,128.5	17,601.2



REVENUE SUMMARY

The 2006-07 final county budget is financed from a variety of sources. These sources are listed below. This schedule does not include operating transfers as they are a mechanism for providing financing from one fund to another within the county.

	Final 2004-05	Final 2005-06	Final 2006-07	Change Between 2005-06 & 2006-07	Percentage Change
REVENUES FOR ALL COUNTY FUNDS					
(Excluding Enterprise Funds)					
Property Taxes	160,692,219	319,743,053	408,839,612	89,096,559	27.87%
Other Taxes	152,224,725	186,509,549	207,443,448	20,933,899	11.22%
State and Federal Aid	1,368,650,071	1,326,358,834	1,350,558,090	24,199,256	1.82%
Charges for Current Services	335,574,123	372,839,019	407,486,747	34,647,728	9.29%
Other Revenue	109,717,133	117,486,037	120,735,152	3,249,115	2.77%
Subtotal	2,126,858,271	2,322,936,492	2,495,063,049	172,126,557	7.41%
ENTERPRISE FUNDS					
Arrowhead Regional Medical Center	298,070,213	325,780,391	348,892,401	23,112,010	7.09%
Medical Center Lease Payment	24,536,303	23,974,328	24,280,903	306,575	1.28%
County Museum Store	169,650	147,600	133,000	(14,600)	(9.89%)
Regional Parks Snackbars	76,000	82,000	80,500	(1,500)	(1.83%)
Regional Parks Camp Bluff Lake	328,650	262,000	188,000	(74,000)	(28.24%)
Solid Waste Management	61,220,482	66,092,089	75,577,813	9,485,724	14.35%
Subtotal	384,401,298	416,338,408	449,152,617	32,814,209	7.88%
Total County Budget	2,511,259,569	2,739,274,900	2,944,215,666	204,940,766	7.48%

Property Taxes

The dramatic change in this revenue source is attributable to two major causes:

- An increase in property tax revenues based on an estimated 19% increase in secured assessed valuation.
- The elimination of the two-year \$1.3 billion local government contribution of property tax revenues to the State that decreased property tax revenues by \$16.4 million in both 2004-05 and 2005-06.

Other Taxes

Other taxes are increasing \$20.9 million as a result of an estimated increase of \$5.0 million in Property Transfer Tax as compared to the 2005-06 final budget. Sales taxes are expected to increase by \$4.3 million over the 2005-06 final budget. The one-half percent sales tax for Prop 172 revenue is estimated to increase \$10.5 million.



State and Federal Aid

An overall increase in revenues is reflected in the revenue category of state and federal aid. This increase is comprised of both increases and decreases in various programs.

Significant increases in State and Federal Aid include:

- \$34.5 million in the Behavioral Health budget units of which, \$27.9 million resulted from the passage of Proposition 63, that was enacted into law as the Mental Health Services Act (MHSA) effective January 1, 2005, \$5.1 million is for increases in Medi-Cal inpatient costs, and \$1.5 million represents an increase in Early Periodic Screening and Diagnostic Testing funds received from the state.
- \$16.8 million in the Transportation budget unit, which includes the following increases: \$11.0 million in state traffic congestion funds, \$3.3 million in federal aid for disasters, \$1.5 million in gas tax funds, and \$1.5 million in the county's share of local transportation funds. These increases were offset by a \$0.5 reduction in federal capital grants.
- \$9.6 million in Human Services' Administrative Claim budget unit of which, \$6.0 million represents an equal share of state and federal health administration and \$3.6 million is for increase in federal welfare administration.
- \$8.1 million in Help America Vote Act (HAVA) state grant for the Registrar of Voters to assist the County with its conversion to touch screen electronic voting with Voter Verified Paper Audit Trail functionality.
- \$7.1 million in federal aid for Airports is due to additional funds anticipated from the Federal Aviation Administration (FAA) for capital improvement projects.
- \$3.1 million anticipated in SB 90 revenues as this program has been restored by the state.
- \$3.1 million in state grants for the Cedar Glen water and road improvements project.

Significant decreases in State and Federal Aid include:

- \$24.6 million in various Human Services' Subsistence budget units that is the result of a \$18.5 million decrease in state aid for children and a \$6.1 million decrease in federal aid for children. Additionally, there was a \$3.5 million reduction in state public assistance for the Human Services' Administrative Claim.
- \$13.5 million in the Sheriff budget units of which, \$11.7 million is a reduction of U.S. Marshal revenue in the Sheriff's general fund budget unit due to the county's mandate to provide housing for county prisoners. Additionally, a reduction of \$1.8 million in the Sheriff's COPS MORE special revenue fund is because the grant is scheduled to end in December 2006.
- \$4.2 million in federal funds for Community and Housing as a result of reductions in Community Development Block Grant funds and the final receipt of entitlement funds from other federal grants. Additionally, the Business Loan and Section 108 grant programs have been completed.
- \$3.3 million in state grants in the Workforce Development budget unit due to specialty grants such as Welfare-to-Work, National Emergency, and Nurse's Workforce Initiative expiring; and the Workforce Investment Act formulary funds such as Adult, Dislocated Worker, and Youth grants have declining allocations from the Department of Labor to the State of California.



Charges for Current Services

Charges for current services increased overall from the 2005-06 budget year. The most significant increase in departmental business activity consists of \$19.4 million in contract law enforcement services; \$8.2 million in Transportation's facilities development fees; \$2.6 million in property tax admin fees; \$2.5 million in booking fees, \$2.2 million in treasury pool management fees; and \$2.1 million in recording fees.

Noteworthy decreases in current services include \$5.7 million in court fees due to several legislative changes affecting the Trial Court Maintenance of Effort and revenue sharing agreements with the State and \$1.3 million in election services due to one less major election in 2006-07.

Other Revenue

Other revenue includes licenses, permits, franchises, fines and penalties, interest earnings, and tobacco settlement funds. This category of revenue increased and the significant changes are mentioned below.

Noteworthy increases include \$2.5 million in interest revenue and \$1.2 million in construction permits due to the continued building construction within the county.

Major decreases in this category of revenue include a \$2.5 million reduction in the Master Settlement Agreement budget due to anticipated decreases resulting from tobacco company disputes over the settlement agreement. Additionally, a decrease in other revenue of \$1.1 million is anticipated because there is fewer helicopters remaining to be sold compared with the sales of last year.

Enterprise Funds

Of the six enterprise funds listed in the revenue summary, Arrowhead Regional Medical Center and Solid Waste Management had the most significant changes.

Arrowhead Regional Medical Center (ARMC) revenues are expected to grow due to anticipated increases in state and federal revenues attributed by: the new hospital financing waiver under SB 1100, Section 1011 of the Medicare Modernization Act of 2003, increase in Medicare revenue due to wage index geographic reclassification of San Bernardino County to Los Angeles County and additional revenue from Inland Empire Health Plan to execute a Circle of Excellence Program. Additionally, there is an increase in the Realignment allocation to ARMC to partially offset the increased costs related to nursing staffing compliance ratio and for one-time building & land improvements and information technology enhancement projects.

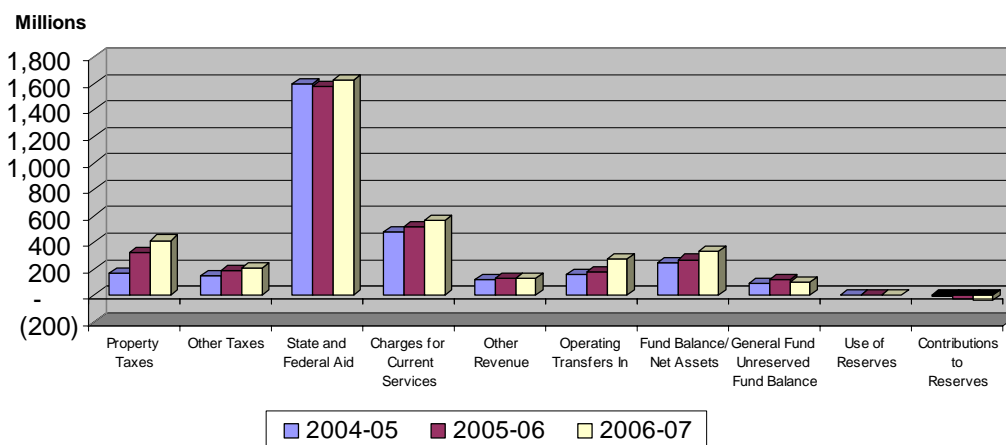
Solid Waste Management revenues increased by \$9.5 million, including \$6.8 million due to cost of living adjustments to Waste Delivery Agreements with cities, as well as additional tonnage accepted at the landfills and transfer stations, \$1.5 million interest earned on cash balances, and \$1.2 million for grants, royalties, and leases.

TOTAL REVENUES AND OTHER FINANCING SOURCES

	Fiscal Year 2004-05 Adopted Budget	Fiscal Year 2005-06 Adopted Budget	Fiscal Year 2006-07 Adopted Budget
Revenues			
Property Taxes	167,754,752	327,126,671	415,936,297
Other Taxes	152,224,725	186,509,549	207,443,448
State and Federal Aid	1,596,789,993	1,581,198,401	1,622,031,175
Charges for Current Services	478,881,635	518,800,040	568,348,265
Other Revenue	115,608,464	125,640,239	130,456,481
Total Revenues	2,511,259,569	2,739,274,900	2,944,215,666
Other Financing Sources			
Operating Transfers In	156,713,492	179,256,696	275,104,245
Fund Balance/Net Assets	250,345,647	270,078,921	329,871,416
General Fund Unreserved Fund Balance	88,029,109	121,637,030	100,698,815
Use of Reserves	1,154,301	2,253,702	6,063,708
Contributions to Reserves	(3,390,532)	(21,403,093)	(35,452,753)
Total Other Financing Sources	492,852,017	551,823,256	676,285,431
Total Revenues and Other Financing Sources	3,004,111,586	3,291,098,156	3,620,501,097

The revenue and other financing sources schedule above includes all county funds. This schedule includes operating transfers, which are the mechanism for providing financing from one fund to another within the county. Additionally, this schedule summary provides the fund balance/net assets of all non-general funds, the general fund's unreserved fund balance, as well as, the use of, and the contributions to the county's reserves as designated in the financing plan.

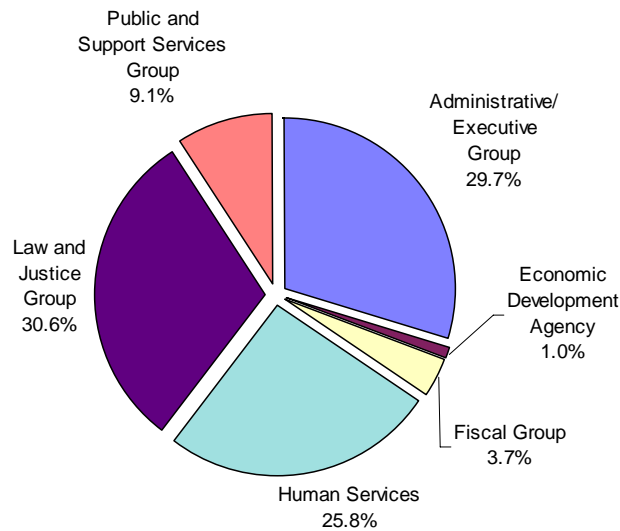
**Total Revenues and Other Financing Sources
Fiscal Years 2004-05 Through 2006-07**



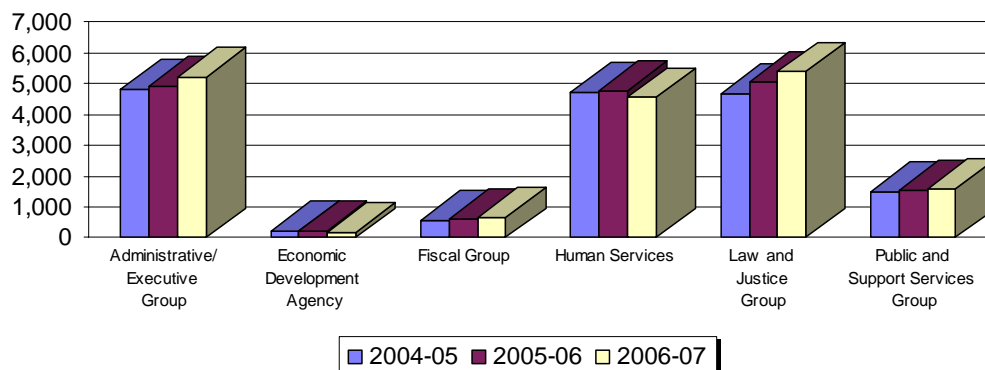
BUDGETED STAFFING SUMMARY

The graph below depicts the budgeted staffing by group / agency for the current fiscal year. The graph at the bottom illustrates the budgeted staffing for the current as well as the prior two fiscal years.

**Budgeted Staffing By Group / Agency
Fiscal Year 2006-07**



**Budgeted Staffing By Group / Agency
Fiscal Years 2004-05 Through 2006-07**



	Change from Previous Year				
	2005-06 Budgeted Staffing	Caseload Driven/ Grant or Special Funded Programs	All Other Programs	Total Change	2006-07 Budgeted Staffing
General Fund	12,602.0	13.1	298.0	311.1	12,913.1
Other Funds	4,526.5	161.6	0.0	161.6	4,688.1
Total	17,128.5	174.7	298.0	472.7	17,601.2

Significant changes from the previous year in caseload driven, grant or special funded programs include the following:

General Fund

- **Behavioral Health** increased budgeted staffing by 94.6 positions as a result of increased funding to provide services under the Mental Health Services Act.
- **Public Health** decreased budgeted staffing by a net 20.0 positions due to the elimination of, and reduction in funding for various maternal, adolescent and family - based programs. **Public Health's** budget unit **California Children's Services** increased budgeted staffing by 13.4 positions due to mandated staffing requirements imposed by the state.
- **Child Support Services** decreased a total of 34.5 budgeted positions as a result of financing salary and benefit and other cost increases given that base funding remains the same as last year.
- **Human Services Administrative Claim** budgeted staffing decreased by 182.3 positions. Of these, Transitional Assistance is reducing a net of 84.3 budgeted positions, Children's Services is reducing a net of 57.5 budgeted positions (after adding 1.5 positions and reducing 59.0 to meet the mandated program needs), Aging and Adult Services is reducing a net of 16.2 (after adding 6.0 positions and reducing 22.2 to meet the mandated program needs) and Human Services support divisions are reducing a net of 24.3 budgeted positions. These reductions are all due to increased costs and stagnant funding.
- **Probation Administration, Corrections and Detention** budgeted staffing increased by 42.0, including: 38.8 staff at High Desert Juvenile Detention and Assessment Center to open 40 additional beds in 2006-07; 29.7 staff related to enhance juvenile mental health services in response to litigation; the addition of 1.0 supervising probation officer for the gang unit; 1.0 probation officer funded by the IMPACT grant; 7.0 probation officers and 1.0 office assistant for a new unit to supervise probationers with mental illness; the loss of funding for (9.0) staff in the Bridges Program, (8.0) in Probation-to-Work, and (6.3) related to Prop 36 drug programs; and a net reduction of (13.2) related to anticipated vacancies.
- **Sheriff-Coroner** increased 98.0 budgeted positions in the caseload driven, grant or special funded programs category, of which 84.0 personnel are for city contracts, 7.0 for increased court security, 6.0 due to a new contract with San Manuel for patrol and law enforcement, and 1.0 for administration of county security contracts.



Other Funds

- **Information Services' Network Services Division** staffing increased by 12.0 budgeted positions. There were 4.0 positions added mid-year to meet service demands. Additionally, 2.1 positions were transferred from Information Services' Computer Operations in a realignment of overall departmental positions, 3.0 new positions and 2.7 increase in budgeted positions for overtime are proposed due to increases in workload, and 0.2 media positions were added for planned program expansion.
- **Arrowhead Regional Medical Center** budgeted staffing increased by 192.4 positions to comply with required staffing ratio in nursing care services, and to convert contracted services to full-time employees.
- **Workforce Development** budgeted staffing decreased by a net of 56.5 positions due to several factors: the completion of the National Emergency Grant Short-Term Employment program (27.5), the termination of the Memorandum of Understanding with the Transitional Assistance Department (14.5), and the de-funding of positions in anticipation of Workforce Investment Act funding reductions (7.0), the transfer of positions to the Economic Development Agency (4.0) and miscellaneous staffing changes (3.5).
- **Preschool Services** budgeted staffing decreased by 27.7 positions due to a reduction in Federal Head Start funding.
- **County Library** budgeted staffing increased by 10.4 positions primarily due to the addition of several part-time positions to assist the department with workload demands at various branch locations.
- **Public Works - Road Operations** increased budgeted staffing by 19.1 positions mainly due to the following: 8.0 previously approved contract positions for the Bark Beetle tree removal program; 6.0 positions for the proposed Land Development Section; and a 4.5 increase to establish a Public Works Engineer Training program.
- **Public Works - Solid Waste Management** budgeted staffing increased by 11.6 positions mostly for construction inspections, maintenance/repairs of scale facilities, assurance that the landfill operations contractor is in compliance with provisions of the contract, and for enhanced customer service at the landfills.

Significant changes from the previous year in all other programs include the following:

General Fund

- **Human Resources** increased by 11.4 budgeted staffing, including the addition of 1.0 Assistant Director of Human Resources; 3.0 staff to support the County's EMACS payroll system; 2.0 Human Resources Analyst I positions which will be fully reimbursed from the Departments of Behavioral Health and Child Support Services; 0.5 Human Resources Analyst II for the Employee Relations Division, which will be partially offset by the elimination of 0.1 extra help position; and the transfer in of 5.0 out-stationed positions and corresponding reimbursements.
- **Assessor** increased by 28.9 budgeted positions of which 28.0 positions were added as a result of approved policy items. These policy items consisted of the addition 12.0 valuation staff; 10.0 administrative staff and 6.0 assessment services staff. In addition, budgeted staffing was also adjusted to reflect the net increase of 0.9 positions.
- **Treasurer-Tax Collector/Public Administrator** increased by 19.5 budgeted positions, of which 16.0 budgeted positions were added mid-year due to significant workload growth in the Tax Collector's Division and staffing needs for a satellite office in Victorville, 1.0 budgeted position was added mid-year for the Unified Property Tax System, 1.0 budgeted position was added for management of the Treasurer's investment pool, and 1.5 budgeted positions were added to support the Tax Collector excess proceeds.
- **District Attorney - Criminal** increased 27.0 budgeted positions. There were 6.0 positions added to the Investigative Unit to conduct investigations and prepare evidence for the District Attorney's criminal unit. Additionally, 4.0 positions were added to create an Identity Theft Unit for the county, and 2.0 positions were requested as part of the budget process to support IT functions and increased workload. The remaining 15.0 positions were added through approval of four policy items (12.0 positions) and an additional grant award from the Office of Emergency Services (3.0). Policy items approved include: Special Units Management Staff; Increased Support Staff; Victim Services Staffing; and Expansion of the Lifer Prison Parole Unit.



- **Public Defender** increased 24.0 budgeted positions. There were 10.0 positions added for critical support staff and attorneys to handle complex, costly, and time consuming Capital, Sexually Violent Predator, and Mentally Disordered Offender cases. The remaining 14.0 positions were added through approval of eight policy items, which included: Office Support staff; Writs and Appeals and a training unit; Arraignment staffing; additional attorneys for the Central and Juvenile Division; a Supervising Attorney; and Investigative staff. In addition, the department converted two extra help positions to regular positions.
- **Sheriff-Coroner** increased an additional 121.5 budgeted positions, including: full-year funding for 30.3 staff at Adelanto Detention Center; 5.0 nursing staff at Glen Helen Rehabilitation Center; 10.0 custody assistants for booking at West Valley Detention Center; 9.0 custody specialists for an Immigration and Customs Enforcement Unit at West Valley Detention Center; 1.0 sergeant for unincorporated patrol; 24.0 additional deputies for unincorporated patrol; 16.4 deputy trainees to accommodate additional academy training to meet workload demands; 14.0 staff in the coroner's office; 12.0 dispatchers for the desert and valley communication centers; 2.0 criminalists for CAL-DNA; 1.0 additional administrator for the work release program; 7.5 new positions for administration, information technology and nursing; and a net decrease of (10.7) extra-help positions and overtime, to fully fund partially budgeted positions in dispatch, motor pool, crime lab and training.
- **Land Use Services Department – Building and Safety Division** increased budgeted staffing by a total of 10.0 positions. The increase includes 5.0 positions to meet current workload requirements and decrease the use of overtime; 4.0 extra help positions for implementation of a program to provide meaningful work experience to local junior college students; and 1.0 position to review applications referred from Current Planning.

Countywide staffing changes are outlined by county department in the following chart:

BUDGETED STAFFING SUMMARY

Department	2004-05 Final Budget	2005-06 Final Budget	2006-07 Final Budget	Change Between 2005-06 & 2006-07
ADMINISTRATIVE/EXECUTIVE GROUP				
<u>GENERAL FUND</u>				
BOARD OF SUPERVISORS	42.3	58.0	60.5	2.5
BOARD OF SUPERVISORS - LEGISLATION	1.0	1.0	2.0	1.0
CLERK OF THE BOARD	13.0	14.0	15.0	1.0
COUNTY ADMINISTRATIVE OFFICE	24.0	18.0	21.3	3.3
COUNTY ADMINISTRATIVE OFFICE - FRANCHISE ADMINISTRATION	3.0	3.0	3.0	0.0
COUNTY ADMINISTRATIVE OFFICE - HEALTH ADMINISTRATION	4.0	4.0	4.0	0.0
COUNTY COUNSEL	65.0	66.7	67.6	0.9
HUMAN RESOURCES	83.6	88.6	100.0	11.4
HUMAN RESOURCES - EMPLOYEE HEALTH & WELLNESS	12.7	13.9	18.2	4.3
INFORMATION SERVICES - APPLICATION DEVELOPMENT	77.3	102.4	102.8	0.4
INFORMATION SERVICES - EMERGING TECHNOLOGIES	14.0	0.0	0.0	0.0
PURCHASING	16.0	16.0	15.0	(1.0)
BEHAVIORAL HEALTH	565.9	549.6	644.2	94.6
BEHAVIORAL HEALTH - ALCOHOL AND DRUG SERVICES	74.1	75.8	76.4	0.6
PUBLIC HEALTH	862.8	860.4	840.4	(20.0)
PUBLIC HEALTH - CALIFORNIA CHILDREN'S SERVICES	149.6	158.0	171.4	13.4
SUBTOTAL GENERAL FUND	2,008.3	2,029.4	2,141.8	112.4
<u>OTHER FUNDS</u>				
HUMAN RESOURCES - EMPLOYEE BENEFITS & SERVICES	33.0	33.0	33.0	0.0
HUMAN RESOURCES - COMMUTER SERVICES	2.5	2.5	2.5	0.0
INFORMATION SERVICES - COMPUTER OPERATIONS	127.4	126.9	135.1	8.2
INFORMATION SERVICES - NETWORK SERVICES	93.0	93.0	105.0	12.0
PURCHASING - SURPLUS PROPERTY & STORAGE OPERATIONS	12.0	13.0	8.0	(5.0)
PURCHASING - MAIL/COURIER SERVICES	33.0	33.0	31.0	(2.0)
PURCHASING - PRINTING SERVICES	16.0	16.0	16.0	0.0
RISK MANAGEMENT - OPERATIONS	65.3	70.5	71.0	0.5
ARROWHEAD REGIONAL MEDICAL CENTER	2,432.3	2,491.0	2,683.4	192.4
SUBTOTAL OTHER FUNDS	2,814.5	2,878.9	3,085.0	206.1
TOTAL ADMINISTRATIVE/EXECUTIVE GROUP	4,822.8	4,908.3	5,226.8	318.5
ECONOMIC DEVELOPMENT AGENCY				
<u>GENERAL FUND</u>				
ECONOMIC DEVELOPMENT	0.0	40.0	47.0	7.0
ECONOMIC AND COMMUNITY DEVELOPMENT - ECONOMIC PROMOTION	2.0	0.0	0.0	0.0
ECONOMIC AND COMMUNITY DEVELOPMENT - SMALL BUSINESS DEVELOPMENT	3.0	0.0	0.0	0.0
SUBTOTAL GENERAL FUND	5.0	40.0	47.0	7.0
<u>OTHER FUNDS</u>				
COMMUNITY DEVELOPMENT AND HOUSING	58.0	50.0	49.0	(1.0)
WORKFORCE DEVELOPMENT	150.1	140.5	84.0	(56.5)
SUBTOTAL OTHER FUNDS	208.1	190.5	133.0	(57.5)
TOTAL ECONOMIC DEVELOPMENT AGENCY	213.1	230.5	180.0	(50.5)



BUDGETED STAFFING SUMMARY

Department	2004-05 Final Budget	2005-06 Final Budget	2006-07 Final Budget	Change Between 2005-06 & 2006-07
FISCAL GROUP				
<u>GENERAL FUND</u>				
ASSESSOR	163.9	175.6	204.5	28.9
AUDITOR/CONTROLLER-RECORDER	191.6	203.6	210.6	7.0
TREASURER-TAX COLLECTOR/PUBLIC ADMINISTRATOR	168.9	179.9	199.4	19.5
SUBTOTAL GENERAL FUND	524.4	559.1	614.5	55.4
<u>OTHER FUNDS</u>				
ASSESSOR - STATE/COUNTY PROPERTY TAX ADMINISTRATION	29.0	28.3	28.3	0.0
AUDITOR/CONTROLLER-RECORDER - SYSTEMS DEVELOPMENT	7.0	8.0	17.0	9.0
AUDITOR/CONTROLLER-RECORDER - RECORDS MANAGEMENT	1.0	1.0	0.0	(1.0)
SUBTOTAL OTHER FUNDS	37.0	37.3	45.3	8.0
TOTAL FISCAL GROUP	561.4	596.4	659.8	63.4
HUMAN SERVICES				
<u>GENERAL FUND</u>				
AGING AND ADULT SERVICES - AGING PROGRAM	101.9	101.9	103.2	1.3
AGING AND ADULT SERVICES - PUBLIC GUARDIAN	0.0	27.0	28.0	1.0
CHILD SUPPORT SERVICES	506.4	496.0	461.5	(34.5)
HUMAN SERVICES ADMINISTRATIVE CLAIM	3,576.7	3,607.3	3,425.0	(182.3)
VETERANS AFFAIRS	16.3	18.0	18.0	0.0
SUBTOTAL GENERAL FUND	4,201.3	4,250.2	4,035.7	(214.5)
<u>OTHER FUNDS</u>				
PRESCHOOL SERVICES	535.9	541.8	514.1	(27.7)
SUBTOTAL OTHER FUNDS	535.9	541.8	514.1	(27.7)
TOTAL HUMAN SERVICES	4,737.2	4,792.0	4,549.8	(242.2)
LAW AND JUSTICE GROUP				
<u>GENERAL FUND</u>				
DISTRICT ATTORNEY - CRIMINAL	388.0	422.0	449.0	27.0
DISTRICT ATTORNEY - CHILD ABDUCTION	6.5	6.3	6.0	(0.3)
LAW AND JUSTICE GROUP ADMINISTRATION	1.0	1.0	1.0	0.0
PROBATION - ADMIN, CORRECTIONS & DETENTION	447.0	1,137.2	1,179.2	42.0
PROBATION - DETENTION CORRECTIONS	617.8	0.0	0.0	0.0
PUBLIC ADMIN/GUARDIAN/CONSERV/CORONER	69.1	0.0	0.0	0.0
PUBLIC DEFENDER	175.2	197.0	221.0	24.0
SHERIFF-CORONER	2,867.0	3,207.1	3,426.6	219.5
SUBTOTAL GENERAL FUND	4,571.6	4,970.6	5,282.8	312.2
<u>OTHER FUNDS</u>				
DISTRICT ATTORNEY - SPECIAL REVENUE	32.0	33.0	37.8	4.8
PROBATION - JUVENILE JUSTICE GRANT PROGRAM (AB 1913)	59.0	52.0	50.8	(1.2)
SHERIFF-CORONER - SPECIAL REVENUE	12.0	12.0	12.0	0.0
SUBTOTAL OTHER FUNDS	103.0	97.0	100.6	3.6
TOTAL LAW AND JUSTICE GROUP	4,674.6	5,067.6	5,383.4	315.8



BUDGETED STAFFING SUMMARY

Department	2004-05 Final Budget	2005-06 Final Budget	2006-07 Final Budget	Change Between 2005-06 & 2006-07
PUBLIC AND SUPPORT SERVICES GROUP				
<u>GENERAL FUND</u>				
PUBLIC AND SUPPORT SERVICES GROUP ADMIN	15.0	9.0	10.0	1.0
AGRICULTURE/WEIGHTS AND MEASURES	63.5	63.5	65.7	2.2
AIRPORTS	27.0	28.0	29.5	1.5
ARCHITECTURE AND ENGINEERING	23.0	23.5	26.3	2.8
COUNTY MUSEUM	51.7	53.7	52.7	(1.0)
FACILITIES MANAGEMENT	132.7	148.7	153.4	4.7
FACILITIES MANAGEMENT - UTILITIES	0.0	1.0	1.0	0.0
LAND USE SERVICES - ADMINISTRATION	10.0	11.0	11.0	0.0
LAND USE SERVICES - CURRENT PLANNING	28.0	30.0	33.0	3.0
LAND USE SERVICES - ADVANCE PLANNING	19.0	18.0	18.0	0.0
LAND USE SERVICES - BUILDING AND SAFETY	78.2	85.2	95.2	10.0
LAND USE SERVICES - CODE ENFORCEMENT	30.0	35.0	40.0	5.0
LAND USE SERVICES - FIRE HAZARD ABATEMENT	21.0	22.0	22.0	0.0
PUBLIC WORKS - SURVEYOR	42.4	41.9	41.9	0.0
REAL ESTATE SERVICES	24.0	24.0	24.0	0.0
REGIONAL PARKS	117.1	118.1	127.6	9.5
REGISTRAR OF VOTERS	39.2	40.1	40.0	(0.1)
SUBTOTAL GENERAL FUND	721.8	752.7	791.3	38.6
<u>OTHER FUNDS</u>				
COUNTY LIBRARY	209.0	215.8	226.2	10.4
COUNTY MUSEUM - MUSEUM STORE	2.2	2.0	1.8	(0.2)
FLEET MANAGEMENT - GARAGE	97.0	96.4	92.0	(4.4)
FLEET MANAGEMENT - MOTOR POOL	4.0	4.0	4.0	0.0
PUBLIC WORKS - ROAD OPERATIONS	368.0	367.4	386.5	19.1
PUBLIC WORKS - SOLID WASTE MANAGEMENT	84.8	84.2	95.8	11.6
REGIONAL PARKS - CALICO GHOST TOWN MARKETING SVCS	1.0	1.0	1.0	0.0
REGIONAL PARKS - CAMP BLUFF LAKE	7.6	3.9	1.5	(2.4)
REGIONAL PARKS - COUNTY TRAIL SYSTEM	5.0	5.0	0.0	(5.0)
REGIONAL PARKS - SNACK BARS	1.3	1.3	1.3	0.0
SUBTOTAL OTHER FUNDS	779.9	781.0	810.1	29.1
TOTAL PUBLIC AND SUPPORT SERVICES GROUP	1,501.7	1,533.7	1,601.4	67.7
TOTAL COUNTY DEPARTMENTS - GENERAL FUND	12,032.4	12,602.0	12,913.1	311.1
TOTAL COUNTY DEPARTMENTS - OTHER FUNDS	4,478.4	4,526.5	4,688.1	161.6
COUNTY DEPARTMENTS GRAND TOTAL	16,510.8	17,128.5	17,601.2	472.7



CAPITAL IMPROVEMENT PROGRAM

The County's Capital Improvement Program includes construction, rehabilitation and repair projects for numerous facilities and structures.

The capital project funds listed in the appropriation summary schedules in this Budget Summary and presented in the chart below represent those managed by the Architecture and Engineering Department and accounted for in the two funds, CJV and CJS. The County has several other capital projects that are accounted for in various special revenue funds belonging to the respective project departments, such as Airports, Regional Parks, and the Department of Public Works Solid Waste Management and Transportation Divisions.

In the 2006-07 final budget \$60.4 million in new projects are funded, primarily using County discretionary funds. Major new projects include \$5.2 million for the renovation of Central Juvenile Hall in San Bernardino, \$4.6 million towards the expansion of the Adelanto Adult Detention Center, \$6.0 million for the expansion of the Fontana Government Center, \$4.0 million to fund a Community Center in the City of Chino Hills, and \$2.7 million for the expansion of the Hall of Geological Wonders at the County Museum in Redlands.

Projects approved in prior years but not yet completed total an additional \$127.6 million. The three major carryover projects are the \$40.9 million seismic retrofit and remodel of the historic County Courthouse in San Bernardino to be funded primarily by an existing civil filing fee surcharge, a \$30 million remodel of the 6th floor of the Arrowhead Regional Medical Center in Colton, to convert the floor from administrative space to a medical/surgical wing, and the \$23.7 million acquisition and renovation of the 303 W. 3rd Street office building in San Bernardino.

Capital Project Funds

		Nbr of Projects	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Total
New Projects						
Contribution to Other Agencies	CJV	7	3,166,000	-	-	3,166,000
Contributions to Non-Owned Projects	CJV	3	85,000	-	-	85,000
Structures and Improvements	CJV	80	49,365,000	5,416,000	2,350,000	57,131,000
Total New Projects		90	52,616,000	5,416,000	2,350,000	60,382,000
Carryover Projects						
Contribution to Other Agencies	CJV	19	8,022,500	-	-	8,022,500
Structures and Improvements	CJV	161	30,352,259	42,659,642	46,376,736	119,388,637
High Desert Juvenile Detention Center	CJS	1	172,075	-	-	172,075
Total Carryover Projects		181	38,546,834	42,659,642	46,376,736	127,583,212
Total Capital Project Funds		271	91,162,834	48,075,642	48,726,736	187,965,212

For a complete listing of capital improvement program highlights in all funds, please refer to the Capital Improvement Program Section of this Budget Book.

